

REPORT TO:	Health, Social Care and Housing Scrutiny Sub Committee 19 July 2016
AGENDA ITEM:	8
SUBJECT:	Croydon Clinical Commissioning Group Summary of Priorities
LEAD OFFICER:	Paula Swann Croydon CCG Chief Officer
LEAD MEMBER:	Paula Swann Croydon CCG Chief Officer
PERSON LEADING AT SCRUTINY COMMITTEE MEETING:	Dr Tony Brzezicki – Croydon CCG Clinical Chair Paula Swann - Croydon CCG Chief Officer

ORIGIN OF ITEM:	To update the Health, Social Care and Housing Scrutiny Sub Committee on key 2015/16 plans and priorities for 2016/17
BRIEF FOR THE COMMITTEE:	To note priorities for 2016/17 and the proposed items for the Sub-Committees future review

1 EXECUTIVE SUMMARY

1.1 During 2015/16 the Sub Committee received a number of reports for review. Appendix 1 provides progress on key areas. In addition the CCG has set its plans and priorities for 2016/7. Appendix 2 sets out those priorities. The following sets some context.

1.2 Our operating plan for 2016/17 sets out:

Our long term ambition:

‘Longer healthier lives for all the people in Croydon’

Our vision is that through an ambitious programme of innovation and by working together with the diverse communities of Croydon and with our partners, we will use resources wisely to transform healthcare to help people look after themselves, and when people do need care they will be able to access high quality services

Aims

1. Maintaining and improving safe, effective and patient centred care
2. Transforming the way care is delivered for the future
3. Achieving financial sustainability
4. Having collaborative relationships to ensure an integrated approach
5. Evolving as an organisation

Objectives

1. To commission high quality health care services that are accessible, provide good treatment and achieve good patient outcomes.
2. To reduce the amount of time people spend avoidably in hospital through better and more integrated care in the community, outside of hospital for physical and mental health.
3. To achieve sustainable financial balance by 2017/18.
4. To support local people and stakeholders to have a greater influence on service we commission and support individuals to manage their care.
5. To have all Croydon GP practices actively involved in commissioning services and develop a responsive and learning commissioning organisation.

Principles for everything we do include:

- Prevention is better than cure
- Ability to manage illness
- To be seen in the right place at the right time
- Shared Decision making

1.3 The CCGs organisational priorities for 2016/17 are to:

- Implement:
 - Outcomes Based Commissioning
 - Urgent Care Strategy
- Implementing at greater pace:
 - *Together for Health* (formerly Prevention, Self Care and Shared Decision Making)
 - Mental Health Transformation
- Develop and implement:
 - Learning Disabilities Transformation
 - Primary Care Transformation and Out of Hospital Strategies
 - Obesity plan

- 1.1** The Operating Plan also reflects implementation of emerging national, London and South West London priorities and implementation of year 1 of the emerging South West London Sustainability and Transformation Plan (STP), as well as local service strategies.
- 1.2** Our local plans continue to develop with the leadership of our five GP Clinical Governing Body and six GP Clinical Network Leaders. Through our GP networks we understand our population needs and are able to work towards delivering our priorities at a local level.
- 1.3** Across London and in particular across South West London CCGs are working together where collaborative working would lead to added value in supporting the delivery of local transformation priorities, including drawing on the learning from work already underway or developing in different parts of London. Croydon CCG is fully engaged with the London transformation programme (Better Health for Londoners) and South West London Collaborative Commissioning transformation programme and the development of the South West London Sustainability and Transformation Plan (STP).

2 DETAIL

Croydon CCG's Operating Plan sets out our plans to deliver our strategic direction and ambition for 2016/17 in the context of our local priorities and emerging national, London and South West London priorities as set out in:

- Delivering the Forward View: NHS Planning Guidance 2016/17 – 2020/21
- London Health Commission – Better Health for London
- South West London Five Year Strategic Plan – SWL Collaborative Commissioning and emerging SWL STP
- Croydon Health & Wellbeing Board – Joint Health and Wellbeing Strategy

To drive forward the outcomes and ambitions described within the plan, Croydon CCG has joint strategies with the Local Authority and wider stakeholders which include the Health and Wellbeing Strategy.

The CCG has also developed in conjunction with its member practices, patients and public and where appropriate the Local Authority a number of key strategies which include:

- Prevention, Self-Care and Shared Decision Making Strategy
- Primary and Community Care Strategy
- Whole Systems Urgent and Emergency Care
- Integrated Mental Health Strategy
- Children and Families Plan
- Cancer Strategy

These strategies set out how we wish to transform our services to deliver better care. Our key priority in commissioning our services is to ensure that patients receive the right care, in the right place at the right time.

CCGs must involve each relevant Health and Wellbeing Board when preparing their commissioning plan or making revisions to their commissioning plans that they consider significant. In particular, they must give the Health and Wellbeing Board a draft of the plan and consult it as to whether it considers the draft plan has taken proper account of the Health and Wellbeing Strategy published by the board.

Key Challenge

The CCG Governing Body has agreed a deficit of £9.9m planned for 2016/17. The deficit has reduced from the previous plan of £12.8m due to (i) reinstating the £1.4m emergency admission QIPP and (ii) inclusion of £1.5m additional QIPP. The total QIPP programme of £12.7m is based on the original £8.4m, plus £1.5m expenditure reduction initiatives and £2.8m mental health investment reductions.

NHS England has instructed the CCG to deliver a £4.2m deficit in 2016/17 and statutory breakeven in 2017/18. Further work is being undertaken to review the opportunity.

Items for the Sub-Committees future review

Mental Health

Potential proposed variations to provision of service

Learning disabilities

Outcome of the review with action plan

Unwarranted Variation in Primary Care

Progress in the programme of delivery

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APPENDICES

Appendix 1 2015/16 Priorities Update

Appendix 2 2016/17 Priorities

The Operating Plan 2016/17 can be found [here](#) or

<http://www.croydonccg.nhs.uk/about-us/our-plans/Pages/default.aspx>

BACKGROUND DOCUMENTS:

None